

## THE PEBBLE PROJECT

• • •

HELPING TO SECURE AMERICA'S GREEN FUTURE

**AUGUST 2024** 



TSX: **NDM** NYSE AMERICAN: **NAK** 



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### **CAUTIONARY & FORWARD LOOKING INFORMATION**

#### **PLEASE REVIEW CAREFULLY**

This presentation includes certain statements that may be deemed "forward-looking statements" under the United States Private Securities Litigation Reform Act of 1995 and under applicable provisions of Canadian provincial securities laws. All statements in this presentation, other than statements of historical facts, which address permitting, development, production for the Pebble Project and the ability of the Company to successfully complete the full royalty financing transaction announced on July 27, 2022 (the "Royalty Financing") are forward-looking statements. These include statements regarding (i) the development plan for the Pebble Project including the financial results of the 2023 PEA, including net present value and internal rates of return, and the ability of the Pebble Partnership to secure the financing to proceed with the development of the Pebble Project, (iii) the design and operating parameters for the Pebble Project development plan, including projected capital and operating costs, (iv) the social integration of the Pebble Project into the Bristol Bay region and benefits for Alaska, (v) the political and public support for the permitting process, (vi) the outcome of the USACE remand and the ability to successfully appeal the negative Record of Decision and secure the issuance of a positive Record of Decision with respect to the Pebble Project, (viii) the Pebble Project, (viii) the status/merit of the EPA Final determination and the actions of the EPA with respect to its Final Determination with respect to the Pebble Project, (viii) exploration potential of the Pebble Project, full permitting is ultimately secured, the ability to demonstrate the Pebble Project is ultimately commercially viable, (xi) the potential addition of partners in the Pebble Project, and (xii) the successful completion of the full Royalty Financing. Although NDM believes the expectations expressed in these forward-looking statements are based on reasonable assumptions, such statements should not be in any way be construed

Forward-looking statements are necessarily based upon a number of factors and assumptions that, while considered reasonable by NDM as of the date of such statements, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Such forward looking statements or information related to the 2023 PEA include but are not limited to statements or information with respect to the mined and processed material estimates, the internal rate of return, the annual production, the net present value, the life of mine, the capital costs, operating costs estimated for each of the Proposed Project and the expansion scenarios for the Pebble Project, other costs and payments for the proposed infrastructure for the Pebble Project (including how, when, where and by whom such infrastructure will be constructed or developed), projected metallurgical recoveries, plans for further development, and securing the required permits and licenses for further studies to consider expansion of the operation, market price of precious and base metals, or other statements that are not statement of fact. Assumptions used by NDM to develop forward-looking statements include the assumptions that (i) the Pebble Project will obtain all required environmental and other permits and all land use and other licenses without undue delay, (ii) any feasibility studies prepared for the development of the Pebble Project, and (v) NDM will be able to secure the financing required to develop the Pebble Project, (vi) the EPA's Final Determination will ultimately not be successful in restricting or prohibiting development of the Pebble Project.

The likelihood of future mining at the Pebble Project is subject to a large number of risks and will require achievement of a number of technical, economic and legal objectives, including (i) the current development plan may not reflect the ultimate mine plan for the Pebble Project, (ii) obtaining necessary mining and construction permits, licenses and approvals without undue delay, including without delay due to third party opposition or changes in government policies, (iii) finalization of the mine plan for the Pebble Project, (iv) the completion of feasibility studies demonstrating that any Pebble Project mineral resources that can be economically mined, (v) completion of all necessary engineering for mining and processing facilities, (vi) the ability of NDM to secure a partner for the development of the Pebble Project, and (vi) receipt by NDM of significant additional financing, including the full Royalty Financing, to fund these objectives as well as funding mine construction. NDM is also subject to the specific risks inherent in the mining business as well as general economic and business conditions. Investors should also consider the risk factors identified in the Company's Annual Information Form for the year ended December 31, 2022, as filed on SEDAR+ (www.sedarplus.ca) and included in its annual report on Form 40-F filed on EDGAR (www.sec.gov), as well as the risk factors set out in the Company's subsequent public continuous disclosure filings available on SEDAR+ and EDGAR. For more information on the Company, Investors should review the Company's filings with the United States Securities and Exchange Commission at www.sec.gov and its home jurisdiction filings that are available at www.sedarplus.ca.

The National Environment Policy Act Environmental Impact Statement process requires a comprehensive "alternatives assessment" be undertaken to consider a broad range of development alternatives, the final project design and operating parameters for the Pebble Project and associated infrastructure may vary significantly from that currently contemplated. As a result, the Company will continue to consider various development options and no final project design has been selected at this time.

The technical information contained in this presentation has been reviewed and approved by qualified persons who are not independent of NDM. Information on geology, drilling and exploration potential was reviewed by James Lang, PGeo., Mineral Resources by David Gaunt, PGeo., and engineering by Stephen Hodgson, PEng.



## **SUMMARY: STRONG RISK/RETURN POTENTIAL**



- Transition to Green Energy expected to substantially increase demand for copper
- Forecast supply not sufficient to meet demand
- Higher copper prices expected
- The current US administration seems determined to secure copper from jurisdictions with questionable labor practices, environmental standards, and political & security alliances.



- Largest undeveloped copper/gold deposit in the world
- Potential domestic solution to U.S. foreign supply chain dependence on critical minerals
- PEA September 2023:
  Positive Projected Financial Results, excellent optionality and important benefits for Alaska
- Untapped exploration upside



- Final EIS: no measurable impact on fisheries with significant social/economic benefits expected<sup>1</sup>
- Alaska and NDM are committed to fighting against the EPA and USACE actions which we believe are unsupportable
- NDM and Alaska launching legal action against unsupportable EPA veto in Alaska Federal District Court and Takings action in the US Court of Federal Claims
- Priority is vacating the veto, takings case to be stayed until, when or, if required
- If fully funded, \$60 million Royalty Investment enhances financial strength to challenge these agency decisions

1. Pebble Project EIS - Final Environmental Impact Statement, July 2020

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## PEBBLE

COPPER - AN IMPORTANT METAL FOR AMERICA'S GREEN FUTURE

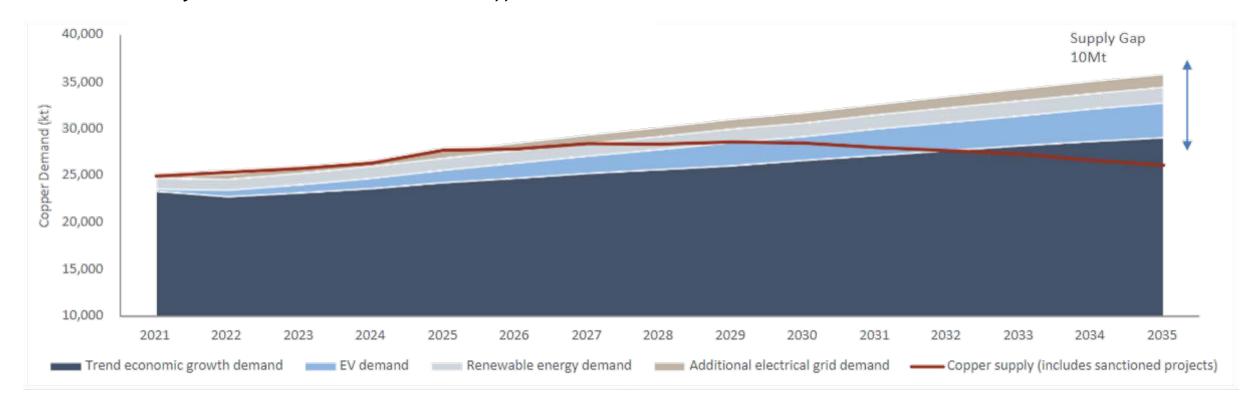


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# ELECTRIFICATION ADDING AN EXTRA LAYER TO DEMAND OFFSETTING POTENTIAL WEAKNESS IN TRADITIONAL DEMAND SECTORS<sup>1</sup>

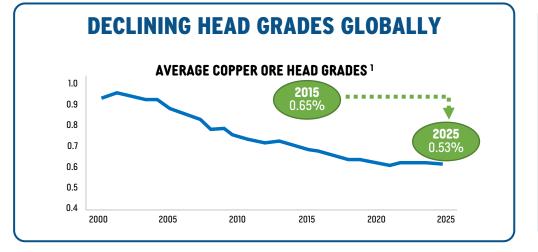
- Annual copper consumption has grown at 2.5% on average over the last 40 years
- Trend economic growth would imply a growth rate of 2.0%
- Estimate 2.8% growth rate includes the incremental copper demand from EV's and electrification



1. Source: RBC https://www.rbcinsightresearch.com/ui/main/r/s/xGXx3Dgm



## **DIFFICULTIES FACING FUTURE COPPER SUPPLY**



### **POLITICAL/SOCIAL INSTABILITY**

Panama

Ecuador

Argentina

Peru

Chile

### **LACK OF NEW LARGE DEVELOPMENTS**

Industry needs a new Escondida (largest copper mine) built EVERY YEAR for next 8 years to meet expected demand;

None have started; None are planned<sup>2</sup>

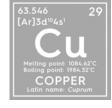
## 6 LARGE US COPPER PROJECTS STALLED IN FEDERAL PERMITTING

Pebble

Ambler

Resolution

- Polymet
- Twin Metals
- Rosemont



<sup>1.</sup> Source: Energy & Capita

Source: https://www.nxtmine.com/uncategorized/8-escondidas-needed-over-the-next-eight-years



## **URGENT NEED FOR SIGNIFICANT COPPER PROJECTS**

- Eric Heimlich, Head of Base Metals Supply, CRU¹said in March 2022:
  - Miners need to invest > \$100 billion over the next 8 years to meet copper demand
  - The industry has to build 8 projects the size of Escondida (the world's largest copper mine, owned by BHP)
  - Projected annual deficit of 4.5 Mt by 2030; after 2030, it widens to 6 Mt/yr
- **Expected new supply concentrated in five mines:** 
  - Escondida
  - Spence
  - Quebrada Blanca
  - Kamoa-Kakula, and
  - Cobre Panama
- Of these 100% of Phase 1 production from Kamoa-Kakula is contracted to China and 50% of Cobre Panama is contracted to South Korea
- Subsequent to Mr. Heimlich's comments, Cobre Panama is currently shut down by the government with no expectation of when production may re-commence

<sup>.</sup> Source: https://www.mining.com/miners-need-to-invest-over-100bn-to-meet-copper-demand/

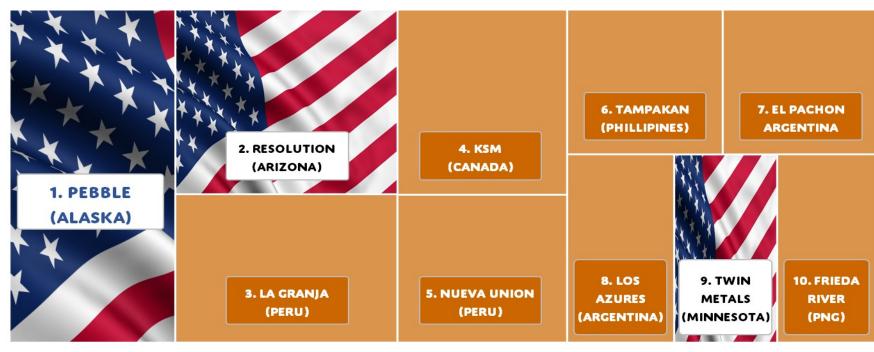
Source: Energy & Capital



## WHERE WILL THE U.S. GET ITS COPPER?

- World's top undeveloped copper projects predominantly located outside of the U.S.
  - 60% of contained copper in top copper projects is foreign based; 40% "held-up" in U.S. permitting
- Pebble ranks as the largest undeveloped copper project globally
  - 37% of contained copper of top copper projects
  - 47% of contained copper of top U.S. located projects

#### COMPARATIVE SIZE OF WORLD'S TOP COPPER PROJECTS BY CONTAINED COPPER



Source: Mining Intelligence 2022



## PEBBLE

A U.S.-BASED WORLD CLASS RESOURCE



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# PEBBLE A WORLD CLASS MINERAL RESOURCE ON GOOD MINING GROUND

**RESOURCES** 

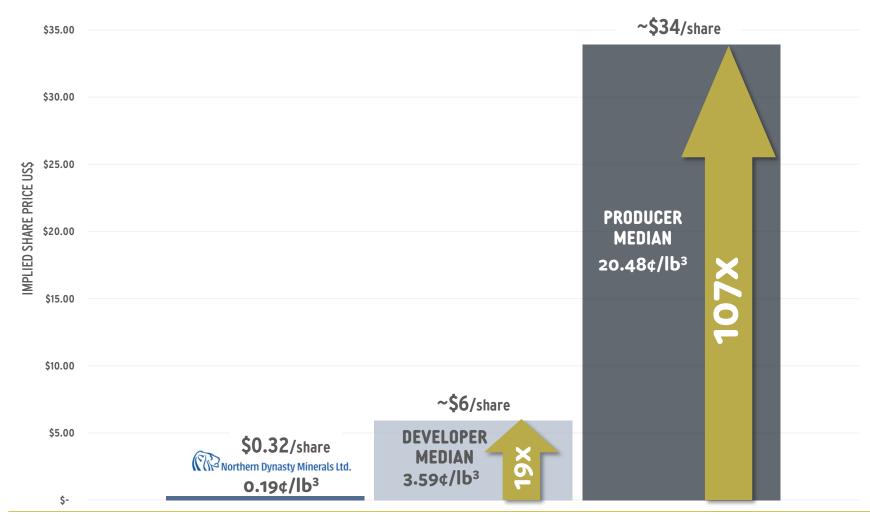
- 6.5 B tonnes of Measured & Indicated
- 4.5 B tonnes of Inferred

#### **RECOVERABLE METAL**

|  |  | MEASURED & INDICATED   | INFERRED   |   |  |
|--|--|--|--|---|--|
|  | COPPER   | 53 B LB  | 23 B LB  |   |  |
|  | GOLD   | 54 M 0Z  | 28 M 0Z  |   |  |
|  | MOLYBDENUM   | 2.8 B LB   | 1.8 B LB   |   |  |
|  | SILVER   | 249 M 0Z   | 122 M OZ   |   |  |
|  | RHENIUM  | 1.8 M KG   | 1.0 M KG   |   |  |
| The state of the s | * R  | efer to table of Measured, Indicated and Inferred Resources  | in Appendix  |   |  |
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# UPSIDE POTENTIAL FOR SHARE PRICE RE-RATING BASED ON COMPARATIVE INDUSTRY METRICS<sup>1,2,3</sup>



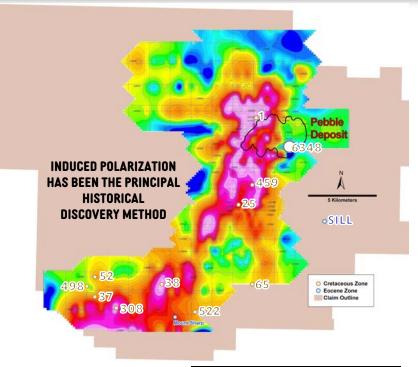
- Recoverable metal (excluding rhenium) in Pebble's large M+I resource expressed as CuEq (see Pebble Good Mining Ground for details) and compared to median values of contained M+I resources in CuEq of other Producer and Developer companies
- Pebble's very large M&I resource<sup>4</sup> of 89.1 B lbs. CuEq suggests potential for significant share price appreciation as the project advances
- Inferred resources (not included in the implied share price calculations) account for approximately 40% of the overall resource
- 1. Source: BMO Capital Markets
- 2. All dollar values are US\$
- Developer and producer multiples are calculated based on reported 'contained' metal; these multiples are applied to NDM's 'recovered' copper equivalent metal, as this is how the company reports per BCSC quidelines
- Resources are expressed as CuEq. CuEq resources are based on long-term, analyst consensus pricing of US\$4.00/lb copper; US\$1,800/oz gold; US\$23.50/oz silver; US\$15.00/lb molybdenum
- 5. Excludes rhenium

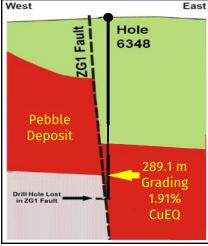


## PEBBLE UNTAPPED EXPLORATION POTENTIAL

#### WORLD'S MOST EXTENSIVE MINERAL SYSTEM<sup>1</sup>

- A zone of sulphide mineralization is indicated by an induced polarization chargeability anomaly at least 25 km by 7 km in size
- Sulphides and hydrothermal alteration confirmed by drilling that discovered mineralization in 11 zones outside the Pebble deposit
- Many other targets have been identified by magnetic and electromagnetic geophysical surveys and geochemical methods but have not been drill tested
- There is good potential for a cluster of deposits to occur in the vicinity of Pebble
- Pebble Deposit open at depth and to the east
  - DDH-6348 intersected 289.1 m grading 1.91% CuEQ<sup>2</sup> below cover rocks in the graben<sup>3</sup> east of the ZG1 Fault
  - Among the highest grade intersections at Pebble but no follow up
  - Faulting was a post-mineralization event; patterns west of the ZG1 Fault may be repeated to the east





Source: USGS

CuEQ uses metal prices: \$3.00/lb Cu; \$1,400/oz Au; \$9.50/lb Mo. Individual grades are 1.24% Cu, 0.79 g/t Au, 0.042% M

A "graben" is a piece of Earth's crust (faulted block) that is shifted downward relative to adjacent crust.



## PEBBLE NATURE OF THE DEPOSIT PROVIDES OPTIONALITY

- 2023 Preliminary Economic Assessment ("PEA") updates cost estimates and financial results for the Proposed Project, defined in the original 2017 permit application and amended in 2019
- The Proposed Project (i.e. Permitting Case) is an open pit mine feeding a conventional 180,000 tons per day ("Tpd") copper flotation concentrator
  - Would process 1.3 billion tons of mineralized material over 20 years of mining at the low strip ratio of 0.12:1, compared to typical porphyry copper projects which range as high as 2:1 to 3:1.
  - Reflects innovative tailings, waste and water management strategies proposed by the Pebble Partnership Limited ("PLP"), and evaluated by the Army Corp of Engineers ("USACE") in the Final Environmental Impact Statement ("EIS"), as well as power and transportation infrastructure necessary for developing, operating and closing the proposed mine.
- Market Additionally, the 2023 PEA examines the sensitivity of the Project to three potential mine expansion scenarios:
  - Generally modelled on a concept identified by the PLP in the response to a Request for Information from the USACE during the federal permitting process
  - Potential alternative strategies for incremental gold recovery.
- Any of these potential mine expansion scenarios could form the basis for future permit applications and review
  - Neither Northern Dynasty nor PLP has proposed or intends to propose any of these development alternatives in the near-term for regulatory approval.
  - Each would require extensive federal, state and local permitting processes and approvals before proceeding.

THE 2023 PEA IS PRELIMINARY IN NATURE AND INCLUDES INFERRED MINERAL RESOURCES THAT ARE CONSIDERED TOO SPECULATIVE GEOLOGICALLY TO HAVE ECONOMIC CONSIDERATIONS APPLIED TO THEM THAT WOULD ENABLE THEM TO BE CATEGORIZED AS MINERAL RESERVES. THERE IS NO ASSURANCE THAT THE 2023 PEA WILL BE REALIZED.

All results cited from the 2023 PEA reference the Base Case and related Potential Expansion Scenarios



### **PEBBLE 2023 PEA: PROPOSED PROJECT**

### Proposed Project

- 20-year, 180,000 tons per day open pit operation with conventional processing producing two concentrates
- Capable of processing 1.3 billion tons of mineralized material over 20 years of mining at a low strip ratio of 0.12:1
- Average annual mine operating cost of US\$14.17/ton
- Initial net capital investment of US\$3.116 billion<sup>1</sup>
- Average annual metal production is forecast to be 320 million lb copper; 368,000 oz gold; 15 million lb molybdenum; 1.8 million oz silver and 10,000 kg rhenium
- Life-of-Mine metal production of 6.4 billion lb copper; 7.4 million oz gold; 300 million lb molybdenum; 37 million oz silver; and 200,000 kg rhenium
- 2023 PEA is an independent review of the project that provides cost and price estimates to reflect current economic volatility
- Infrastructure plan that uses the "southern route" for project access as defined in the original permitting application for the Pebble Project and subsequently amended
- Proposed mine would provide good-paying, year-round employment<sup>2</sup> for thousands of Alaskans and substantial tax revenues for the state, including contributions to the Alaska Permanent Fund
- Study also assesses potential mine expansion scenarios to demonstrate optionality and a possible pathway for future mine development, and the potential of the future addition of a gold plant

THE 2023 PEA IS PRELIMINARY IN NATURE AND INCLUDES INFERRED MINERAL RESOURCES THAT ARE CONSIDERED TOO SPECULATIVE GEOLOGICALLY TO HAVE ECONOMIC CONSIDERATIONS APPLIED TO THEM THAT WOULD ENABLE THEM TO BE CATEGORIZED AS MINERAL RESERVES. THERE IS NO ASSURANCE THAT THE 2023 PEA WILL BE REALIZED.

2. Direct and indirect employment

<sup>1.</sup> Total initial capital investment for the design, construction, installation, and commissioning estimated to be \$6.77 billion, which includes all direct and indirect costs, as well as a contingency. NDM believes it is most likely that the proposed project would be developed with partners who will provide the primary infrastructure (marine terminal, access road, ferry, natural gas pipeline, mine site power plant) in return for lease payments or tolls at rates which provide a return on investment to the developers of the infrastructure. The capital cost of this infrastructure which may be provided by third parties is estimated at \$2.64 billion, which would reduce the cash outlay required for construction. The financial results also include anticipated metal streaming, which would provide proceeds of approximately \$1.2 billion towards the initial capital cost, and right of way and reclamation payments of \$230 million during the construction period.



## **PEBBLE 2023 PEA** PRODUCTION SUMMARY<sup>1,2</sup>

|   | UNITS        | PROPOSED PROJECT | POTENTIAL EXPANSIONS <sup>3</sup> |
|---|--------------|------------------|-----------------------------------|
| MINERALIZED MATERIAL                    | BILLION TONS | 1.3              | 8.6                               |
| COPPER EQUIVALENT⁴                      | %            | 0.57             | 0.72                              |
| COPPER                                  | %            | 0.29             | 0.39                              |
| GOLD                                    | OZ/TON       | 0.009            | 0.01                              |
| MOLYBDENUM                              | PPM          | 154              | 208                               |
| SILVER                                  | OZ/TON       | 0.04             | 0.046                             |
| RHENIUM                                 | PPM          | 0.28             | 0.36                              |
| WASTE                                   | BILLION TONS | 0.2              | 14.4                              |
| OPEN PIT STRIP RATIO                    | -            | 0.12             | 1.67                              |
| LIFE OF MINE                            | YEARS        | 20               | VARIES                            |
| METAL PRODUCTION (LIFE OF MINE)         |              |                  |                                   |
| COPPER                                  | MLB          | 6,400            | 60,400                            |
| GOLD (IN CU CONCENTRATE)                | KOZ          | 7,300            | 50,500                            |
| SILVER (IN CU CONCENTRATE)              | KOZ          | 37,000           | 267,000                           |
| GOLD (IN GRAVITY CONCENTRATE)           | KOZ          | 110              | 782                               |
| MOLYBDENUM                              | MLB          | 300              | 2,900                             |
| RHENIUM                                 | 1000 KGS     | 230              | 2,000                             |
| METAL PRODUCTION (ANNUAL <sup>5</sup> ) |              |                  |                                   |
| COPPER                                  | MLB          | 320              | -                                 |
| COPPER-GOLD CONCENTRATE                 | KTONS        | 559              | -                                 |
| GOLD (IN CU CONCENTRATE)                | KOZ          | 363              | -                                 |
| SILVER (IN CU CONCENTRATE)              | KOZ          | 1,800            | -                                 |
| MOLYBDENUM                              | MLB          | 15               | -                                 |
| MOLYBDENUM CONCENTRATE                  | KTONS        | 14               | -                                 |
| RHENIUM [                               | 1000 KGS     | 12               | -                                 |

- 1. All scenarios/alternatives include infrastructure outsourcing and gold streaming
- 2. Long-term metal prices: copper \$3.90/lb; gold \$1,700/oz; molybdenum \$12/50/lb; silver \$22.50/oz; rhenium \$1,500/kg
- Any of these scenarios could form the basis for future permit applications and review. Neither Northern Dynasty nor the Pebble
  Partnership has proposed or intends to propose any of these development alternatives to the Proposed Project in the near-term
  for regulatory approval. Each would require extensive federal, state and local permitting processes and approvals before
  proceeding.
- Copper equivalent (CuEQ) calculations use metal prices: US\$1.85/lb for Cu, US\$902/oz for Au and US\$12.50/lb for Mo, and recoveries: 88% Cu, 75% Au, and 82% Mo
- 5. Life of mine volumes ÷ life of mine years

THE 2023 PEA IS PRELIMINARY IN NATURE AND INCLUDES INFERRED MINERAL RESOURCES THAT ARE CONSIDERED TOO SPECULATIVE GEOLOGICALLY TO HAVE ECONOMIC CONSIDERATIONS APPLIED TO THEM THAT WOULD ENABLE THEM TO BE CATEGORIZED AS MINERAL RESERVES AND THERE IS NO ASSURANCE THAT THE 2023 PEA WILL BE REALIZED. MINERAL RESOURCES THAT ARE NOT MINERAL RESERVES DO NOT HAVE DEMONSTRATED ECONOMIC VIABILITY.



## PEBBLE 2023 PEA PROPOSED PROJECT<sup>1,2</sup>

| DESCRIPTION                         | UNITS  | PROPOSED PROJECT – BASE CASE, INCLUDING ROYALTIES |
|-------------------------------------|--------|---|
| MINING TAXES & GOVERNMENT ROYALTIES | US\$ M | 1,487   |
| CORPORATE INCOME TAX                | US\$ M | 1,931   |
| POST – TAX UNDISCOUNTED CASH FLOW   | US\$ M | 7,681   |
| POST - TAX NPV AT 7% <sup>3</sup>   | US\$ M | 2,233   |
| POST – TAX IRR                      | %      | 16.2%   |
| POST – TAX PAYBACK PERIOD           | YEARS  | 4.6   |

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#### 1 Assumptions

- Proposed Project, per that submitted for permitting
- Third party partners provide project infrastructure, including access road, marine facilities, ferry and ferry landing facilities, natural gas pipeline, natural gas fired power plant
- Metal streaming
- Full five royalty tranches exercised
- Long-term metal prices: copper \$3.90/lb; gold \$1,700/oz; molybdenum \$12/50/lb; silver \$22.50/oz; rhenium \$1,500/kg
- Net Present Value is calculated using a 7% discount rate. By convention, a discount rate of 8% is typically applied to copper and other base metal projects, while 5% is applied to gold and other precious metal projects. Given the polymetallic nature of the Pebble deposit and the large contributions of gold to total project revenues, a 7% blended discount rate has been selected.



## PEBBLE POTENTIAL EXPANSION SCENARIOS<sup>1,2,3,4</sup>

- Three potential expansion scenarios were evaluated to test the sensitivity of the project to expansion of the operation and extraction of a greater portion of the resource.
- The potential expansion scenarios were modeled on the response submitted by Pebble Partnership to USACE in response to a Request for Information ("RFI") received during the NEPA EIS process.
- All three potential expansion scenarios assessed the impact of extracting 8.6 billion tons of resource, with different throughput rates and expansion timeframes.
- The potential expansion scenario modeled explicitly on the RFI response envisioned the process plant expanding to 250,000 tons per day in Year 21. The other two potential expansion scenarios envisioned a plant expansion to 270,000 tons per day in either Year 5 or Year 10.

| DESCRIPTION                       | UNITS | YEAR 5 EXPANSION | YEAR 10 EXPANSION | YEAR 21 EXPANSION |
|-----------------------------------|-------|------------------|-------------------|-------------------|
| NET SMELTER RETURN                | \$M   | 312,780          | 312,360           | 312,570           |
| OPERATING COSTS                   | \$M   | 125,110          | 119,470           | 124,050           |
| TOTAL CAPITAL COSTS <sup>1</sup>  | \$M   | 26,850           | 26,830            | 27,430            |
| INITIAL CAPITAL COSTS             | \$M   | 4,132            | 4,132             | 4,132             |
| EXPANSION COSTS                   | \$M   | 4,404            | 4,324             | 4,974             |
| SUSTAINING COSTS                  | \$M   | 18,314           | 18,377            | 18,332            |
| POST – TAX UNDISCOUNTED CASH FLOW | \$M   | 110,770          | 114,970           | 111,800           |
| POST - TAX NPV AT 7%              | \$M   | 8,570            | 7,520             | 5,500             |
| POST – TAX IRR                    | %     | 22.0             | 20.0              | 18.1              |

#### Assumptions:

- Proposed Project, per that submitted for permitting
- Third party partners provide project infrastructure, including access road, marine facilities, ferry and ferry landing facilities, natural gas pipeline, natural gas fired power plant
- Metal streaming
- Full five royalty tranches exercised
- Long-term metal prices: copper \$3.90/lb; gold \$1,700/oz; molybdenum \$12/50/lb; silver \$22.50/oz; rhenium \$1,500/kg
- 3. Net Present Value is calculated using a 7% discount rate. By convention, a discount rate of 8% is typically applied to copper and other base metal projects, while 5% is applied to gold and other precious metal projects. Given the polymetallic nature of the Pebble deposit and the large contributions of gold to total project revenues, a 7% blended discount rate has been selected.
- 4. Any of these scenarios could form the basis for future permit applications and review. Neither Northern Dynasty nor the Pebble Partnership has proposed or intends to propose any of these development alternatives to the Proposed Project in the near-term for regulatory approval. Each would require extensive federal, state and local permitting processes and approvals before proceeding.



## PEBBLE SECONDARY GOLD RECOVERY PLANT<sup>1,2,3,4</sup>

- Possible addition of a secondary gold recovery plant in Production Year 5, using the most efficient and permittable lixiviants available at the time any related permitting applications are made
- We continue to evaluate multiple technologies to safely employ secondary gold recovery as doré at the Pebble Project. Any future plan to incorporate secondary gold recovery would require extensive federal, state and local permitting processes and approvals before proceeding
- Should a secondary gold plant be added in Production Year 5:
  - Pyritic tails from the copper-molybdenum cleaner circuit would be re-floated to remove additional gangue and upgrade gold content
  - The gold-bearing pyrite concentrate from this step would then be re-ground and fed to a closed circuit recovery plant
  - Gold and silver could be recovered via processing to produce doré; alternative methods pending the results of future testing

| DECCRIPTION                | UNIT DRODOCED DRO JECT | PROPOSED PROJECT + | EXPANSION SCENARIOS |         |         |         |  |
|----------------------------|------------------------|--------------------|---------------------|---------|---------|---------|--|
| DESCRIPTION                | UNIT PROPOSED PROJECT  |                    | GOLD PLANT          | YEAR 5  | YEAR 10 | YEAR 21 |  |
| CONCENTRATE (LOM)          |                        |                    |                     |         |         |         |  |
| COPPER                     | MLB                    | 6,400              | 6,500               | 61,200  | 61,200  | 61,200  |  |
| GOLD (IN CU CONCENTRATE)   | KOZ                    | 7,300              | 7,300               | 50,500  | 50,500  | 50,400  |  |
| SILVER (IN CU CONCENTRATE) | KOZ                    | 37,000             | 37,000              | 267,000 | 267,000 | 267,000 |  |
| GOLD PLANT (LOM)           |                        |                    |                     |         |         |         |  |
| GOLD (AS DORÉ)             | KOZ                    | -                  | 2,000               | 14,400  | 14,500  | 14,500  |  |
| SILVER (AS DORÉ)           | KOZ                    | -                  | 2,900               | 22,500  | 22,600  | 22,600  |  |
| TOTAL PRODUCTION (LOM)     |                        |                    |                     |         |         |         |  |
| GOLD                       | KOZ                    | 7,400              | 9,300               | 64,900  | 65,100  | 65,000  |  |
| SILVER                     | KOZ                    | 37,000             | 39,500              | 289,000 | 289,000 | 289,000 |  |

- All scenarios/alternatives include infrastructure outsourcing and gold streaming.
- All figures are in U.S. dollars unless otherwise stated & all financial results are post-tax
- Long-term metal prices: copper \$3.90/lb; gold \$1,700/oz; molybdenum \$12.50/lb; silver \$22.50/oz; rhenium \$1,500/kg
- 4. Any of these scenarios could form the basis for future permit applications and review. Neither Northern Dynasty nor the Pebble Partnership has proposed or intends to propose any of these development alternatives to the Proposed Project in the near-term for regulatory approval. Each would require extensive federal, state and local permitting processes and approvals before proceeding.



## PEBBLE SECONDARY GOLD RECOVERY PLANT - FINANCIAL RESULTS<sup>1,2,3,4</sup>

| DESCRIPTION                       | UNITS | PROPOSED PROJECT + GOLD PLANT | YEAR 5 EXPANSION | YEAR 10 EXPANSION | YEAR 21 EXPANSION |
|-----------------------------------|-------|-------------------------------|------------------|-------------------|-------------------|
| NET SMELTER RETURN                | \$M   | 38,190                        | 338,260          | 337,820           | 338,010           |
| OPERATING COSTS                   | \$M   | 19,740                        | 136,320          | 130,600           | 135,340           |
| TOTAL CAPITAL COSTS <sup>1</sup>  | \$M   | 5,640                         | 27,100           | 27,170            | 27,750            |
| INITIAL CAPITAL COSTS             | \$M   | 4,150                         | 4,150            | 4,150             | 4,150             |
| EXPANSION COSTS                   | \$M   | 219                           | 4,633            | 4,640             | 5,280             |
| SUSTAINING COSTS                  | \$M   | 1,272                         | 18,314           | 18,378            | 18,322            |
| POST – TAX UNDISCOUNTED CASH FLOW | \$M   | 9,020                         | 120,770          | 124,830           | 121,480           |
| POST – TAX NPV AT 7%              | \$M   | 2,740                         | 10,030           | 8,660             | 6,460             |
| POST – TAX IRR                    | %     | 17.5                          | 24.2             | 21.4              | 19.6              |

THE 2023 PEA IS PRELIMINARY IN NATURE AND INCLUDES INFERRED MINERAL RESOURCES THAT ARE CONSIDERED TOO SPECULATIVE GEOLOGICALLY TO HAVE ECONOMIC CONSIDERATIONS APPLIED TO THEM THAT WOULD ENABLE THEM TO BE CATEGORIZED AS MINERAL RESERVES. THERE IS NO ASSURANCE THAT THE 2023 PEA WILL BE REALIZED.

#### 1. Assumptions:

- Proposed Project, per that submitted for permitting
- . Third party partners provide project infrastructure, including access road, marine facilities, ferry and ferry landing facilities, natural gas pipeline, natural gas fired power plant
- Metal streaming
- Full five royalty tranches exercised
- 2. Long-term metal prices: copper \$3.90/lb; gold \$1,700/oz; molybdenum \$12/50/lb; silver \$22.50/oz; rhenium \$1,500/kg
- 3. Net Present Value is calculated using a 7% discount rate. By convention, a discount rate of 8% is typically applied to copper and other precious metal projects. Given the polymetallic nature of the Pebble deposit and the large contributions of gold to total project revenues, a 7% blended discount rate has been selected.
- 4. Any of these scenarios could form the basis for future permit applications and review. Neither Northern Dynasty nor the Pebble Partnership has proposed or intends to propose any of these development alternatives to the Proposed Project in the near-term for regulatory approval. Each would require extensive federal, state and local permitting processes and approvals before proceeding.

PEBBLE
...
A PATH FORWARD



TSX: NDM NYSE AMERICAN: NAK



## PEBBLE STILL WORKING ITS WAY THROUGH THE PERMITTING PROCESS

Negative Record of Decision (ROD) Issued: November 25, 2020

- Public Interest review (PIR) found Pebble to be 'not in the public interest'
- Compensatory mitigation plan (CMP) deemed 'non-compliant'
- ROD and PIR decisions are fundamentally unsupported by the 'administrative record' established by the Final EIS
- CMP finding is contrary to policy, precedence and PLP interactions with the USACE

Pebble Submits Permit Denial Appeal: January 19, 2021

"We believe our submission clearly demonstrates the USACE's Record of Decision for the Pebble Project is contrary to law, unprecedented in Alaska and fundamentally unsupported by the administrative record. These are matters not only of concern to Northern Dynasty and its investors, but to all Alaskans."

USACE Pacific Ocean Division remands the negative ROD to the Alaska District: April 25, 2023

USACE declines to engage in remand procedure due to EPA veto: April 20, 2024

HELPING TO SECURE AMERICA'S **GREEN** FUTURE

<sup>1.</sup> Notwithstanding a thorough and comprehensive environmental review process conducted by the USACE together with cooperating agencies including the EPA, NOAA and USFWS that determined Pebble could be developed without harm to Bristol Bay fishery, without impact on water quality while providing significant economic opportunities and jobs for the region and communities near the project. The EPA issued a letter dated January 27, 2022 to the Pebble Project sould result in unacceptable adverse effects on important fishery areas and of its intent to issue a revised Proposed Determination and asked for submissions of information "to demonstrate that no unacceptable adverse effects to aquatic resources" would result from the Pebble Project. The EPA's letter was also addressed to the USACE and the State of Alaska Department of Natural Resources. The Pebble Partnership responded to the EPA on March 28, 2022 contesting both the factual claim by the EPA as to the impact on aquatic resources and the legal basis on which the EPA has proposed to act.

<sup>2.</sup> On May 25, 2022, the EPA announced that it intended to advance its pre-emptive veto of the Pebble Project and issued a revised Proposed Determination. Public comments on the Revised Proposed Determination, objecting to the EPA's preemptive veto of the Pebble Project and calling upon the EPA to withdraw its action and refrain from further action against the project. A compelling letter and comments by the State of Alaska and a second letter signed by a total of 14 states were also submitted to the EPA, protesting the EPA's overreach with the Revised Proposed Determination.



## USACE REMANDED PERMIT APPEAL BUT THEN DECIDED IT COULD NOT ACT WITH THE EPA VETO IN PLACE

- Under U.S. regulatory law, permitting decisions for major development projects must be based on an 'administrative record' which, in Pebble's case, includes the Final EIS published by the USACE in July 2020
- NDM maintains the USACE's permitting decision does not reflect many of the findings in the final EIS
- Focus is now removing the EPA veto then re-engaging with the USACE

| SUMMARY OF INCONSISTENT AND DIAMETRICALLY OPPOSED FINDINGS                               |   |   |  |  |  |  |
|--|---|---|--|--|--|--|
| SUBSTANTIVE ISSUE  | FINDINGS IN FINAL EIS   | PERMITTING DECISION BASED ON PIR  | PACIFIC OCEAN DIVISION REMAND  |  |  |  |
| Potential<br>'economic contribution'<br>to the Bristol Bay region<br>and State of Alaska | "An estimated \$64 million annually in state corporate taxes during the operations phase. It was estimated that the operations phase could also generate \$41 million annually from State mining license taxes. The project could generate \$20 million annually (in 2011 dollars) in state royalty payments during the operations phase." (4.3-11) | In supporting documents for its ROD, the USACE claims the Pebble Project's economic benefits are "speculative" and "would be primarily received by the private applicant"   | "It is not clear why the District uses the term 'brief duration' here. As the Appellant states, the FEIS describes the economic benefits as long term. In addition, the District does not describe any of the other PIR factor benefits or detriments as 'brief duration'. While the sentence in question refers to 'the impacts', not 'the beneficial impacts' or 'the detrimental impacts', the District does not provide adequate explanation of why the benefits here would be deemed brief duration." |  |  |  |
| Potential effects<br>on 'water quality'  | "There would be no effects on any community groundwater or surface water supplies from the changes in groundwater flows at the mine site." (ES 67)  | In supporting documents for its ROD, the USACE claims Pebble would "cause water quality degradation"  | As the Compensation Mitigation Plan (CMP) – or lack thereof – formed a significant basis for the negative ROD decision, as well as underpinning for the finding of 'significant degradation,' reversing the decision on the CMP could have significant follow-on effects for several other conclusions.  |  |  |  |
| Potential effects on<br>'subsistence fishing<br>and hunting'                             | "Overall, impacts to fish and wildlife would not be expected to impact harvest levels. Resources would continue to be available because no population level decrease in resources would be anticipated." (ES 51)  | In supporting documents for its ROD, the USACE claims Pebble would lead to "reduced subsistence opportunities"  | "The Appellant also correctly states that the FEIS 'found no impact to fish and game resources available for subsistence harvests.' However, the ROD does not reflect any alternate conclusions or statements by the District."  |  |  |  |
| Likelihood and consequence<br>of a 'catastrophic tailings<br>storage facility failure'   | "The Applicant's bulk TSF design is different than that of most<br>other historic and current TSFs. The proposed design is<br>especially distinct when compared to most historic mines<br>that have experience large failures." (K4.27-4)   | In supporting documents for its ROD, the USACE found that in "the event of human failure and/or a catastrophic event (at Pebble), the commercial and/or subsistence (fisheries) resources would be irrevocably harmed." | "Because the District found that large spills are not reasonably foreseeable, its discussion of themis inappropriate. The District is required to analyze effects which are likely to occur, but the District found that a catastrophic event is not reasonably foreseeable."  |  |  |  |



## **EPA FAILS TO FOLLOW ITS OWN PROCESS**

## EPA "MAY AFFECT" LETTER (3a)

- Environmental Protection
  Agency ("EPA") must notify
  the U.S. Army Corps of
  Engineers ("USACE") by letter
  if it believes the project may
  result in substantial or
  unacceptable impacts to
  ANRIs\*
- In 2019, the EPA issued a 3a letter to the USACE

## EPA **"WILL AFFECT"**LETTER (3b)

- © Environmental Protection
  Agency ("EPA") must notify
  the U.S. Army Corps of
  Engineers ("USACE") by
  letter if it believes the
  project will result in
  substantial or unacceptable
  impacts to Aquatic
  Resources of National
  Importance "ANRIS"
- The EPA elected not to issue a 3b letter to the USACE

#### NOTICE OF INTENT TO PROCEED

© USACE must notify EPA if it intends to issue a permit contrary to the 3b letter

#### CASE ELEVATION

EPA must decide whether to refer the matter to HQ

## REVIEW OF CORPS DECISION

EPA HQ must decide whether to refer the matter to Assistant Secretary of the Army ("ASA")

#### **ARMY REVIEW**

ASA must decide whether to issue the Record of Decision ("ROD")

## SECTION 404(c) "VETO PROCESS"

Within 10 days of the ROD, EPA must decide whether to initiate "veto" action

The EPA circumvented its own, established process by
(i) pre-emptively issuing a 404(c) "veto" and
(ii) using "will affect" as its basis, despite not issuing a 3b letter

Source: EPA (https://www.epa.gov/system/files/documents/2023-01/CWA%20404c%20Fact%20Sheet%202023.pdf)

<sup>\*</sup> Aquatic Resources of National Importance



## FUNDAMENTAL FLAWS WITH EPA'S FINAL DETERMINATION

### PLP's submitted to the EPA (Sept 2022), noting flaws in their veto

- EPA has not exhausted specific measures during the permitting process to voice and address its concerns before issuing a Section 404(c) veto
  - > 404(c) action remains premature and pre-emptive as the U.S. Army Corps of Engineers ("USACE") has issued a Record of Decision denial. As such, "pursuing a veto in the absence of such an indication by USACE is contrary to law and EPA precedent."
  - > EPA's proposal to restrict future development of the Pebble Deposit is legally and technically unsupportable
- Like other recent challenges, this action exceeds the statutory authority granted by Congress
  - Congress has never granted EPA the authority to set aside large areas of land, nor do EPA's regulations contemplate such authority
  - > The 309-square-mile area proposed for restricting mining is over 23 times larger than the 2020 Mine Plan
- The EPA has made wildly speculative claims about possible adverse impacts from Pebble's development that are not supported by any defensible data and are in direct contradiction to the facts validated in the USACE's Final Environmental Impact Statement ("FEIS") for the Pebble Project
  - > The EPA refers to new scientific studies, but fails to provide any evidence of new, supporting information for their conclusions
- EPA relies heavily on 'what-if' scenarios, while at the same discounting the similar nature of anticipated economic benefits
  - Despite the significant amount of work done by NDM, PLP and S&P Global to demonstrate the overwhelmingly positive socioeconomic benefits to Alaska (and the broader U.S. as well), the EPA seeks to dismiss this in favour of suspect and highly speculative work done to assess the benefits of the Bristol Bay salmon fishery
  - The FEIS and subsequent Economic Impact Assessment ("EIA") clearly demonstrate the dramatic impact responsible Pebble development could have for these communities; benefits which are indisputable. Also, the FEIS and EIA were completed by competent and highly reputable U.S./International engineering and data analysis and management companies
- The EPA has a nearly 20-year history of campaign within the agency to kill the Pebble Project
  - Under (now) the last three administrations, the EPA has conspired with environmental activists to undermine due process and circumvent the established National Environmental Policy Act ("NEPA") process; each of these three administrations were Democratic



## SUPREME COURT DECIDED NOT TO HEAR STATE APPEAL TO BYPASS LOWER COURTS

- Alaska asked the Supreme Court to opine whether it would hear its case against the EPA's veto of Pebble without going through the Federal District Court system first
- Is NOT a comment on the merits of the State's case, but is a procedural decision
- The Supreme Court is a court of last resort and often denies appeals when the case can be heard by a lower court
- Alaska Governor remains committed to fighting against this injustice



Governor Mike Dunleavy 💠



@GovDunleavy

At a time when federal administrations are fast-tracking renewable energy development, the careful production of copper and other rare minerals, like those found in the Pebble area, is more important than ever. The Supreme Court's decision to not hear the State's case directly is disappointing, but the State is confident that the lower courts will find that EPA violated the law with its prohibition and restrictions against any mining activity within the 309-square mile area surrounding the Pebble deposit. The State will continue to fight against this flagrant overreach.

Message posted on X on January 8, 2024



## TWO LEGAL ACTIONS LAUNCHED AGAINST EPA VETO OF PEBBLE MINE

Case filed in Federal District Court in Alaska seeking to vacate the EPA veto is <u>Main Focus</u> of permitting strategy, case alleges:

- Weto violates various federal statues regarding Alaska's statehood rights and a land exchange approved by Congress
- We Veto based on overly broad interpretation of EPA's jurisdiction since overruled by the Supreme Court
- The geographic scope exceeds that allowed by the statute
- Was based on information developed by EPA designed to reach a predetermined result
- Weto's supporting facts directly contradict Final EIS published by the USACE

### Takings case filed in the US Court of Federal Claims in Washington DC.

- Plan to ask court to defer considering this action until the EPA veto case finally resolved
- Is basically an insurance policy ensuring this case is available to us when, or if, it is required
- We are putting the Federal Government on notice that we will be seeking very substantial damages if they persist in illegally blocking the lawful permitting process
- > The State of Alaska has filed a Takings case in the US Court of Federal Claims in Washington DC and filed the case against the veto in Federal District Court in Alaska.



# OUR LEGAL CASE AGAINST THE EPA VETO WAS STRENGTHENED BY THE USACE DECISION:

- The USACE has announced (April 16, 2024) they can't move forward with the Remand Order while the EPA veto is outstanding
- But the veto relies heavily on statements made by the USACE that were highlighted by the Remand Order as being erroneous because they are not supported by the administrative record
- This strengthens our legal case against the EPA veto
- NDM and PLP have Filed Motion to Modify EPA Veto Complaint by Adding New Claims Against the USACE



## INNOVATIVE ROYALTY AGREEMENT UP TO \$60 MILLION ON NON-CORE METALS

- The Pebble Project requires time, patience and sufficient liquidity to successfully navigate the established legal process and continue ongoing efforts to work with the people in the region
- Second \$12 M tranche completed (\$24 M received to date) in return for one year extension to the expiry date (new expiry date July 26, 2025)
- Each tranche provides the investor the right to purchase 2% of the gold. The agreement raises significant capital over the next two years in return for the right to buy a small portion of future, non-core gold and silver production from the Proposed Project, while keeping 100% of the copper production
- Could receive additional \$36 M if all 3 remaining tranches are exercised by investor (is their option)



## PROVEN LEADERSHIP MANAGEMENT

#### RONALD THIESSEN CEO / DIRECTOR

Mr. Thiessen, a Chartered Professional Accountant (FPCA, FCA) with more than 25 years of corporate development experience, leads Northern Dynasty's Mines ("NDM")corporate development and financing activities. In addition to his role as President and CEO, Mr. Thiessen is a Director of the Pebble Limited Partnership. He is also President and CEO of Hunter Dickinson Inc ("HDI").

#### MARK PETERS CHIEF FINANCIAL OFFICER

Mr. Peters is a Chartered Professional Accountant (CPA, CA) who has more than 20 years of experience in the areas of financial reporting and taxation, working primarily with Canadian and U.S. public corporations. He served as CFO for HDI since 2016 and a TSX Venture-listed company since 2012. Prior to that, Mr. Peters led the tax department for the HDI group of companies and worked for PricewaterhouseCoopers LLP.

#### **BRUCE JENKINS** EXECUTIVE VICE PRESIDENT ENVIRONMENT & SUSTAINABILITY

Mr. Jenkins is a corporate and environmental executive with more than 40 years of experience in project and corporate management. Mr. Jenkins oversees environmental affairs and sustainable development for NDM. He is also Executive Vice President. Environment and Sustainability for HDI.

#### **ADAM CHODOS** EXECUTIVE VICE PRESIDENT CORPORATE DEVELOPMENT

Mr. Chodos is a senior executive with over 19 years of experience in Corporate Development and Investment Banking advisory. Mr. Chodos was most recently a Director of Corporate Development for Teck Resources and, before that, was a Group Executive with Newmont's Corporate Development team. He also spent nine years as an Investment Banker with J.P. Morgan Securities Inc., in New York, and had a significant role in US\$28 billion of mergers, acquisitions, divestitures and capital markets transactions in the resource sector. He is also Executive Vice President, Corporate Development for HDI.

#### STEPHEN HODGSON VICE PRESIDENT, ENGINEERING

Mr. Hodgson (P.Eng.) has over 40 years of experience in consulting, project management, feasibility-level design and implementation, and mine operations at some of the largest mineral development projects in the world, including Pine Point zinc mine in the Northwest Territories, the Red Dog zinc mine in Alaska, Antamina in Peru, and the Oyu Tolgoi copper-gold project in Mongolia. He brings a unique perspective to the Pebble team with his experience at northern and Arctic mines. He has led NDM engineering team since 2005.

#### MIKE WESTERLUND VICE PRESIDENT, INVESTOR RELATIONS

Mr. Westerlund brings 20 years experience in the mines and mineral space including 8 years heading up the investor relations department at Hecla Mining Company, a US\$3B precious metals miner with 5 operating mines.

#### TREVOR THOMAS COMPANY SECRETARY & GENERAL COUNSEL

Mr. Thomas has practiced in the areas of corporate commercial, corporate finance, securities and mining law since 1995, both in private practice environment as well as in-house positions and is currently in-house General Counsel for HDI.

#### **BOARD OF DIRECTORS**

#### ROBERT DICKINSON CHAIRMAN

Mr. Dickinson, an economic geologist with more than 40 years of mineral exploration experience who is an inductee of the Canadian Mining Hall of Fame, leads Northern Dynasty's project development activities. In addition to his role as Executive Chairman, Mr. Dickinson is a director of the Pebble Limited Partnership. He is also Chairman of HDI.

RONALD THIESSEN CEO AND DIRECTOR (refer to Management listing)

#### **DESMOND BALAKRISHNAN**

Desmond Balakrishnan is a lawyer practicing in the areas of Corporate Finance and Securities, Mergers and Acquisitions, Lending, Private Equity and Gaming and Entertainment for McMillan LLP, where he has been a partner since 2004. McMillan serves as the Company's Canadian attorneys. He has been lead counsel on over \$3 billion in financing transactions and in mergers and acquisitions aggregating in excess of \$6 billion. He also serves as a director and/or officer of several resource, finance and gaming firms. He holds CLA and BA from Simon Fraser University and a Bachelor of Laws (with Distinction) from the University of Alberta.

#### CHRISTIAN MILAU

Christian Milau, CEO of Blue Dot Carbon, is a Chartered Professional Accountant (CPA, CA) and mining executive with experience in acquisition, financing, development, and operation of mines. Mr. Milau was CEO of Equinox Gold Corp. and also has background in finance and capital markets, and government and stakeholder relations, including successfully negotiating with governments on various community, security, fiscal and tax matters.

#### **KEN PICKERING**

Mr. Pickering is a Professional Engineer, mining executive & international consultant with 40 years of experience in a variety of capacities in the natural resources industry. He has led the development, construction & operation of mining projects throughout the world. These include: the Escondida Mine in Chile & several billion dollar expansion phases, the Tintaya copper operations in Peru, BHP Iron ore operations in Western Australia, the Spence copper leaching project in Northern Chile & Pinto Valley operations/Resolution project in the Western United States. Mr. Pickering is also a Director of Teck Resources & Endeavour Silver.

#### **WAYNE KIRK**

Wayne Kirk has over 35 years of experience as a corporate attorney, including nine years' experience as Vice President, General Counsel and Corporate Secretary of Homestake Mining Company, and over 16 years of experience as a director of publicly held companies. Mr Kirk holds a B.A. in Economics (Distinction) from the University of California (Berkeley) and an LL.B (magna cum laude) degree from Harvard University, and has been a member of the California Bar since 1969. He was also a director of the company from July 2004 to February 2016.

#### SIRI C. GENIK

Siri Genik is a senior executive in the Natural Resources and Infrastructure industries. She is a subject-matter expert in Sustainability and ESG, Stakeholder Engagement and Governance, as well as Strategic Communications and Supply Chain. Siri is the Principle and Founder of BRIDGE®, a firm providing sustainability strategies to Boards and Leadership. She has over 25 years of experience working on major capital projects through the world. Her background with the mining industry includes serving as Head of Project Services for BHP Canada as well as Glencore (Xstrata) working on projects in Australia, Malaysia and New Caledonia. Siri is a lawyer and is fluent in English, French and Spanish.

#### **ISABEL SATRA**

Isabel Satra has spent over 20 years in investment management, most recently as Founder and CFO of Kopernik Global Advisors, where she is a Co-Portfolio Manager, oversees management of the firm finances as well as serves on the Board of Directors and the Investment Oversight Committee. She has also held positions of Analyst and Portfolio Manager at several investment firms, including Vinik Asset Management and Tradewinds Global Investors, after transitioning from engineering positions at Boeing North America and Rockwell International.



## SUPPORTIVE SHAREHOLDER BASE

**ISSUED & OUTSTANDING** 

537.7 M

**OPTIONS & OTHER**<sup>1</sup>

33.4 M

FULLY DILUTED

571.1 M

#### **BALANCE SHEET & TRADING LIQUIDITY**

C\$15.2M Cash & Cash Equivalents (March 31, 2024)

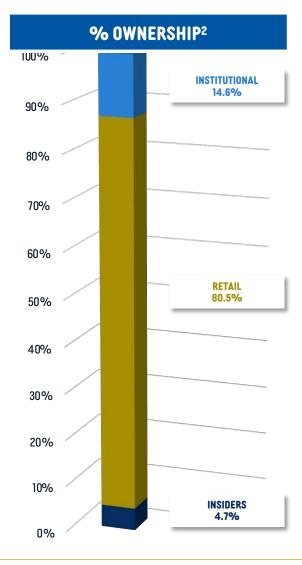
US\$15M in 10-year Convertible Notes, bearing interest at 2% per annum, convertible to common shares at US \$0.3557, subject to certain conditions

Daily Trading Volume Last 90 trading days<sup>3</sup> NDM - TSX 71,004

NAK - NYSE American 1,515,199

#### MAJOR INSTITUTIONAL SHAREHOLDERS<sup>4</sup>

- Kopernik Global Investors LLC
- SKKY Capital Corp Ltd.
- Ostvast Capital Mgmt Ltd.
- Mirae Asset Global Investments Co. Ltd.
- Herr Investment Group LLC
- Russell Investment Management LLC
- Invenomic Capital Management LP
- SEI Investments Co.
- Marathon Asset Management Ltd.
- Cadinha & Co LLC



<sup>1.</sup> As at March 31, 2024. Includes Options, Warrants RSUs and DSUS.

<sup>2.</sup> Based on fully diluted shares at March 31, 2024.

<sup>3.</sup> As at May 17, 2024

<sup>.</sup> Major Institutional Shareholders as at May 21, 2024 (Source: S&P Global).



## **SUMMARY: STRONG RISK/RETURN POTENTIAL**



- Transition to Green Energy expected to substantially increase demand for copper
- Forecast supply not sufficient to meet demand
- Higher copper prices expected
- The current US administration seems determined to secure copper from jurisdictions with questionable labor practices, environmental standards, and political & security alliances.



- Largest undeveloped copper/gold deposit in the world
- Potential domestic solution to U.S. foreign supply chain dependence on critical minerals
- PEA September 2023:
  Positive Projected Financial Results, excellent optionality and important benefits for Alaska
- Untapped exploration upside



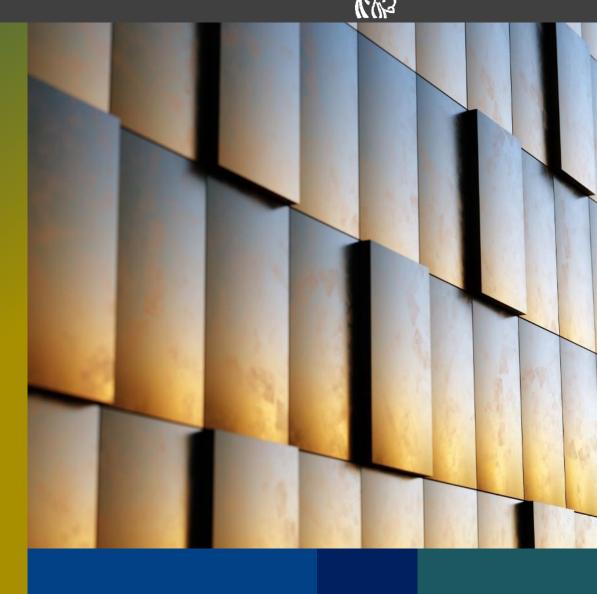
- Final EIS: no measurable impact on fisheries with significant social/economic benefits expected<sup>1</sup>
- Alaska and NDM are committed to fighting against the EPA and USACE actions which we believe are unsupportable
- NDM and Alaska launching legal action against unsupportable EPA veto in Alaska Federal District Court and Takings action in the US Court of Federal Claims
- Priority is vacating the veto, takings case to be stayed until, when or, if required
- If fully funded, \$60 million Royalty Investment enhances financial strength to challenge these agency decisions

1. Pebble Project EIS - Final Environmental Impact Statement, July 2020

TSX: **NDM**NYSE AMERICAN: **NAK** 

RIGHTMINERIGHTTIME.COM







## PEBBLE FINAL ENVIRONMENTAL IMPACT STATEMENT (EIS)<sup>1</sup>

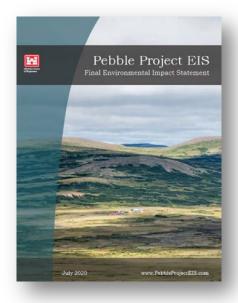
### Pebble EIS initiated December 2017; published July 2020

- Intensive federal permitting process led by U.S. Army Corps of Engineers under National Environmental Policy Act (NEPA)
- Eight federal & three state cooperating agencies, plus L+P Borough and federally recognized tribes, including:
  - U.S. Environmental Protection Agency, U.S. Fish & Wildlife Service
  - AK Dept. of Natural Resources, AK Dept. of Environmental Conservation

#### Final EIS:

- First time an expert independent body has comprehensively reviewed a development plan put forward by Pebble Project proponents under the full auspices of U.S. regulations
- The most relevant and defensible science-based assessment of the project ever developed, and the administrative record upon which final permitting decisions will be made
- Describes a 'project' that will create tremendous benefits for Alaska's people and governments

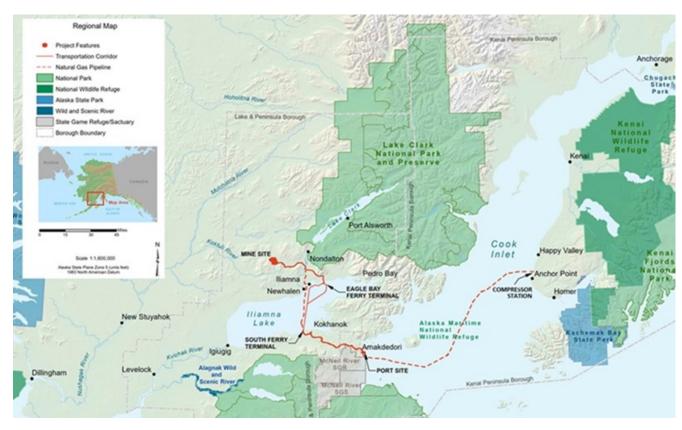






## PEBBLE PERMITTING CASE: RIGHT-SIZED & DE-RISKED

- Permitting case reflects the Company's efforts to mitigate and minimize risk where reasonably possible
- © Conventional open-pit mine
  - 20-year operating life
  - Mining rate: ~70M tons per annum (avg)
- 180,000 ton-per-day processing plant
  - 1.3B tons over 20 years
  - 12% of known mineral resource
- © Conventional froth flotation with no contaminant penalties
- Low cost, efficient mining plan
  - 0.12:1 life of mine waste: mineralized material
- Project infrastructure to benefit Alaska
  - 72-mile access road 35 miles north of Iliamna Lake and 37 miles south of Iliamna Lake
  - Road segments connected by ice-breaking ferry
  - Permanent, year-round port on Cook Inlet
  - 270 MW natural gas fired generating plant
  - 168-mile pipeline from existing natural gas infrastructure on Kenai Peninsula



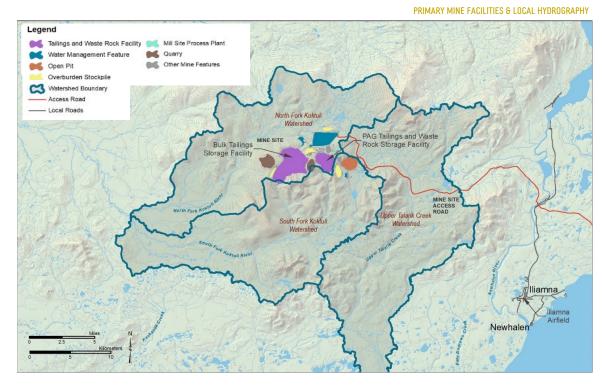
PROJECT LOCATION & PROPOSED TRANSPORTATION CORRIDOR

Note: See Disclosures Page 2



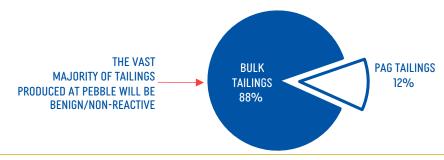
## **PEBBLE KEY ENVIRONMENTAL DESIGN FEATURES**

- Robust water management plan
  - 76 years of weather data
- Compact project footprint
  - 0.025% of Bristol Bay watershed
  - No impact on critical fish habitat
  - No permanent waste rock piles
- Potentially acid-generating (PAG) tailings & waste rock separated and stored underwater in fully-lined facility
  - Transferred to open-pit for safe, permanent storage at closure
- Enhanced bulk tailings storage
  - Enhanced buttresses and conservative (2.6:1) slope angles achieve 'factor of safety' above industry norms
  - Flow-through embankment vastly reduces failure likelihood & consequence
  - No long-term water quality effects
  - Capped and dry post-closure
- No mine facilities in Upper Talarik/Kvichak drainage
- No planned cyanide use



ALL PRIMARY MINE FACILITIES WILL BE SITED IN THE NORTH/SOUTH FORK KOKTULI DRAINAGE:

AN AREA THAT PRODUCES 0.08% OF BRISTOL BAY SOCKEYE.



Note: See Disclosures Page 2



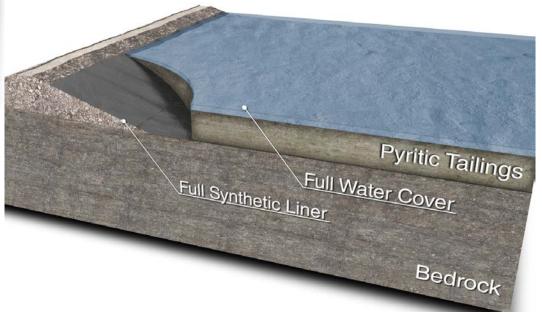
## PEBBLE TAILINGS STORAGE FACILITIES (TSF)

Two separate TSFs to manage bulk/non-PAG (1.0 billion tons) and pyritic/PAG (0.1 billion tons) material



- Pyritic tails must be stored under water to prevent oxidation
- Synthetic liner to capture the water
- PAG rock to be stored with pyritic tails
- Rock and tails reclaimed to pit at closure and site decommissioned and reclaimed

- Bulk tailings can be stored sub-aerially
- Flow through main embankment (530 ft high)
- Lined southern embankment
- Flattened slopes with enhanced buttresses
- © Conservative 2.6:1 (horizontal to vertical) slope angle
- Founded on bedrock
- **Extended beach and reduced water storage**





### **PEBBLE FINAL EIS FINDINGS**

#### On subsistence fish & wildlife resources:

• "Overall, impacts to fish and wildlife would not be expected to impact harvest levels. Resources would continue to be available because no population level decrease in resources would be anticipated."

#### **On the Bristol Bay commercial fishery:**

- "No measurable change in the number of returning salmon and the historical relationship between ex-vessel values and wholesale values...or processor operations."
- "... would not be expected to have a measurable effect on fish numbers and result in long-term changes to the health of the commercial fisheries in Bristol Bay."

#### On water quality:

- "...direct and indirect impacts of treated contact waters to off-site surface water are not expected to occur."
- "...no effects on any community groundwater or surface water supplies"

#### **On local communities:**

- "The increase in job opportunities, year-round or seasonal employment, steady income, and lower cost of living ...would have beneficial impacts."
- "The project could reduce or eliminate the current local population decline because of the increase in employment opportunities and indirect effects on education"



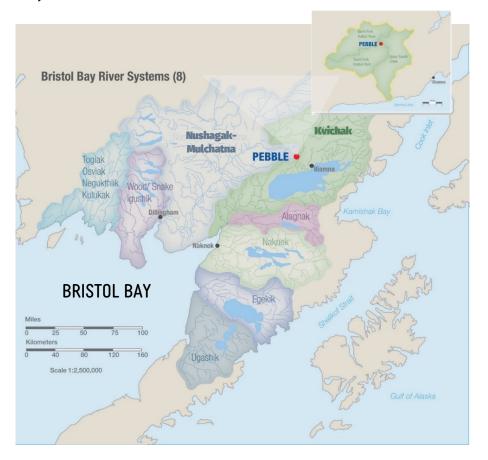


# PEBBLE FINAL EIS NO MEASURABLE IMPACT ON FISHERIES

Based on the Pebble Project design submitted for permitting, and considering all relevant environmental safeguards and mitigations, the USACE found that "impacts to Bristol Bay salmon are not expected to be measurable."

#### The Final EIS concludes:

- within the Bristol Bay region as a whole (40,000 sq. miles)
   "The mine site area is not connected to the Togiak, Ugashik, Naknek, and Egegik watersheds and is not expected to affect fish populations or harvests from these watersheds."
- Within the large regional watersheds that will host project facilities (~23,000 sq. miles)
  - "(The project) would not have measurable effects on the number of adult salmon returning to the Kvichak and Nushagak river systems."
- Within the project footprint area (~10 sq. miles)
   "...impacts to anadromous and resident fish populations from these direct habitat losses would not be measurable, and would be expected to fall within the range of natural variability."





### PEBBLE SOCIAL INTEGRATION WITH BRISTOL BAY REGION

- Pebble has multiple partnership agreements with Alaska Native landowners/stakeholders in the project area to deliver:
  - Transportation corridor access to Pebble mine site
  - Direct financial benefits, contracting and employment for Alaska Native corporations and shareholders
  - Bristol Bay residents who are full partners in the Pebble enterprise
- Pebble Performance Dividend announced June 2020:
  - Revenue sharing for full-time residents of Bristol Bay
  - Distribute a 3% net profit royalty interest
  - Min. \$3M annual payment beginning at construction
- Process to initiate public dialogue around regional power sharing announced June 2020
- MOU to establish transportation/port operations partnership with consortium of Alaska Native village corporations announced July 2020
- Workforce development plan to maximize local hire and local benefits through:
  - On-site training, internships, scholarships & educational partnerships
  - Region-wide recruitment and transport
  - Work schedules that facilitate subsistence lifestyles







### **ALASKA: A PROVEN MINING AND RESOURCE DEVELOPMENT JURISDICTION**

#### Established mining industry:

- Six operating mines and multiple late-stage development projects
- Ranked #11 Globally for Investment Attractiveness by Fraser institute Annual Survey of Mining Companies 2022

#### A strong resource based economy:

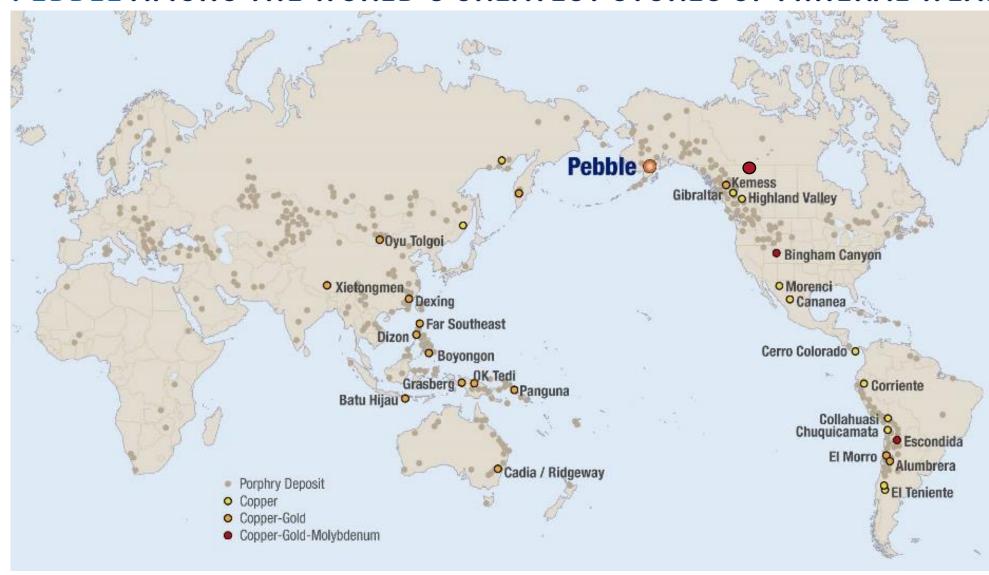
- Governor Dunleavy<sup>1</sup>:
- "...The economic adversity facing Bristol Bay poses a steep challenge, but the odds are far from insurmountable if we take action today..."
- "I will not stop fighting for the people of the Bristol Bay region who continue to suffer from an acute lack of economic opportunity."
- © Committed to due process and the rule of law:
  - Bristol Bay Area Plan (2005)
     "The general resource management intent for the Pebble Copper Area is to accommodate mineral exploration and development..."
- An 'owner' state':
  - Alaska State Constitution (1959):
     "It is the Policy of the State of Alaska to encourage...
    the development of its resources by making them available
    for maximum use consistent with the public interest"
  - The Permanent Fund



1. October 26, 2020 letter, Gov. Dunleavy to Representatives Edgmon and Stutes



### PEBBLE AMONG THE WORLD'S GREATEST STORES OF MINERAL WEALTH





### **PEBBLE GOOD MINING GROUND**

#### Pebble Resource Estimate using a 0.3% CuEq cutoff

| CLASSIFICATION | TONNES  | GRADES    |         |           |           |           |           | RECOVERABLE METAL |            |            |            |           |
|----------------|---------|-----------|---------|-----------|-----------|-----------|-----------|-------------------|------------|------------|------------|-----------|
|                | Million | CuEq<br>% | Cu<br>% | Au<br>g/t | Ag<br>g/t | Mo<br>ppm | Re<br>ppm | Cu<br>B lb        | Au<br>M oz | Ag<br>M oz | Mo<br>B lb | Re<br>Kg  |
| MEASURED       | 527     | 0.65      | 0.33    | 0.35      | 1.7       | 178       | 0.32      | 3.35              | 4.58       | 20.4       | 0.15       | 118,000   |
| INDICATED      | 5,929   | 0.77      | 0.41    | 0.34      | 1.7       | 246       | 0.41      | 49.64             | 49.24      | 228.9      | 2.62       | 1,731,000 |
| M+I            | 6,456   | 0.76      | 0.40    | 0.34      | 1.7       | 240       | 0.40      | 52.99             | 53.82      | 249.3      | 2.78       | 1,849,000 |
| INFERRED       | 4,454   | 0.55      | 0.25    | 0.25      | 1.2       | 226       | 0.36      | 22.66             | 28.11      | 121.7      | 1.81       | 1,025,000 |

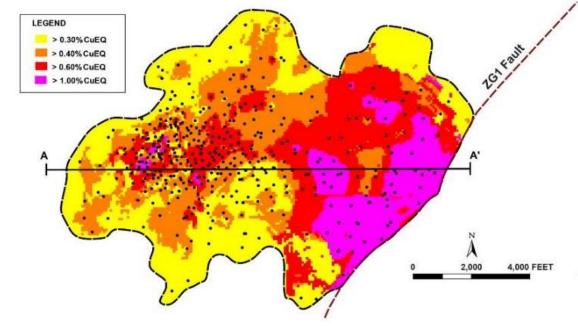
#### Notes:

- 1. David Gaunt, P. Geo., estimated the resource, which has been audited by Greg Z. Mosher, P. Geo., a Qualified Person who is independent of Northern Dynasty and who assumes responsibility for this estimate. The effective date of the Technical Report is August 21, 2023 (2023 PEA) filed at www.sedarplus.ca.
- 2. Copper equivalent (CuEq) calculations use the following metal prices: US\$1.85 /lb for Cu, US\$902 /oz for Au and US\$12.50 /lb for Mo, and recoveries: 85% Cu, 69.6% Au, and 77.8% Mo (Pebble West zone) and 89.3% Cu, 76.8% Au, 83.7% Mo (Pebble East zone).
- Recovered metal based on recoveries in Table 1-1 and Table 13-20 in the 2023 PEA.
- 4. The mineral resource estimate is constrained by a conceptual pit shell that was developed using a Lerchs-Grossmann algorithm and is based in the following parameters: 42 degree pit slope; metal prices and recoveries for gold of US\$1,540.00/oz and 61% Au, for copper of US\$3.63/lb and 91% Cu, for silver of US\$20.00/oz and 67% Ag and for molybdenum of US\$12.36/lb and 81% Mo, respectively; a mining cost of US\$1.01/ton with a US\$0.03/ton/bench increment and other costs (including processing, G&A and transport) of US\$6.74/ton.
- 5. Per the calculation outlined in Section 14.12 of the 2023 PEA, recent company work has demonstrated that using appropriate and likely inputs for commodity prices, concentrate grades, payable copper, and realization charges results in a cutoff grade of 0.22% CuEq. The QP believes that the use of a 0.3% CuEq cutoff grade to express the Pebble resources is conservative and provides continuity with previous estimates.
- 6. The QP has reviewed the technical information, and other factors that may affect the estimate including permitting and external legal counsel's letter regarding the ROD appeal and Final Determination and believes that there are reasonable prospects of eventual economic extraction.



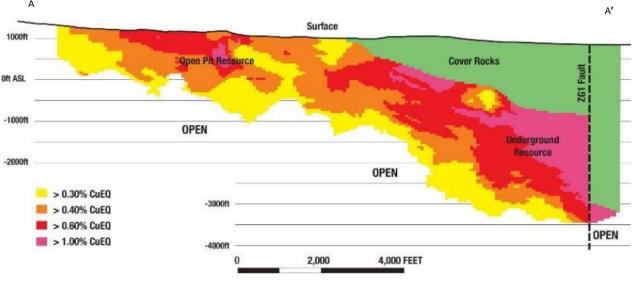
### **PEBBLE PLAN VIEW AND CROSS SECTION**

- The Pebble resource is based on 699 diamond core holes and >59,000 samples.
- Mineralization extends over a 4km by 3km area



#### PLAN VIEW AT THE TOP SURFACE OF CRETACEOUS ROCK TYPES

### EAST-WEST CROSS SECTION THROUGH THE APPROXIMATE CENTRE OF THE RESOURCE LOOKING NORTH



Note: Metal prices used for copper equivalent (CuEQ) are same as for resource (see Page 40).



### PEBBLE PROPOSED PROJECT MINING

### Standard open pit truck/shovel operation

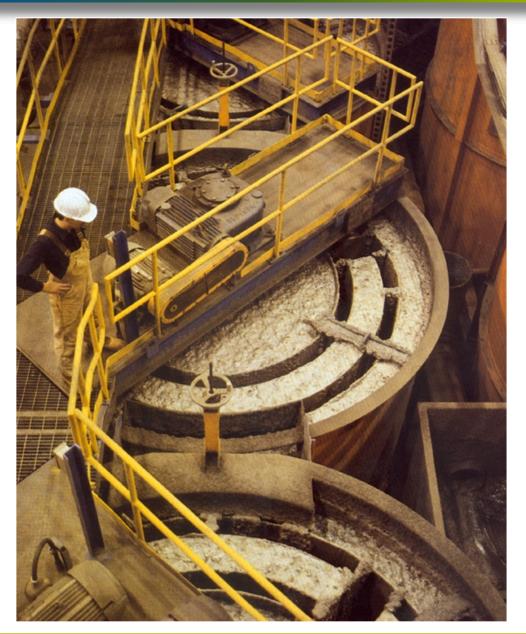
- 1.3 billion tons mill feed,
  1.4 billion tons total
  (0.12:1 strip ratio)
- 1 year pre-production, 20 years operation
- No permanent waste rock facility
- PAG waste and tails backfilled to the pit at closure
- Ultra-class equipment





### PEBBLE METALLURGICAL TESTWORK

- NDM testwork completed from 2004 to 2008
  - Focused on flowsheet development
  - Comminution variability testing
- \$10.5 million on metallurgical testwork from 2008 to 2013
  - Managed by PLP
  - Majority of the testwork completed at SGS Lakefield
  - Cu/Mo separation conducted at SGS and G&T (now ALS)
- Major testwork included
  - Ore characterization / mineralogy
  - Flotation optimization
  - Flotation and comminution variability
  - Testwork to support secondary gold plant design
  - Continuous flotation
  - Vendor testwork (regrinding, thickening, filtration, gravity gold etc.)

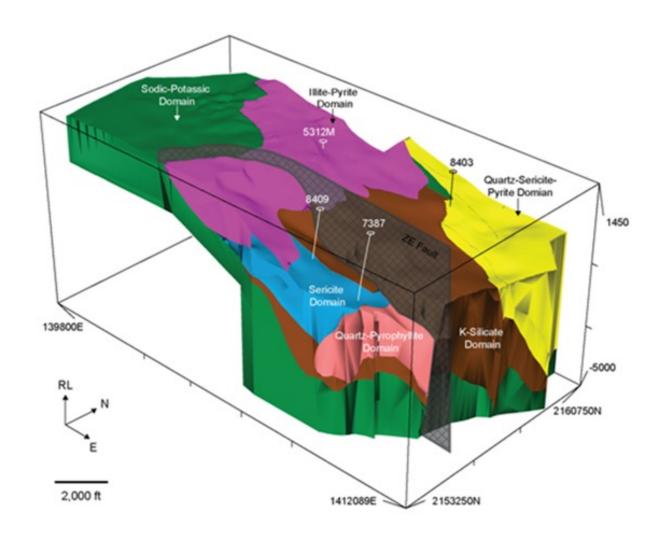




### PEBBLE METALLURGICAL RECOVERIES BY GEOMETALLURGICAL DOMAIN

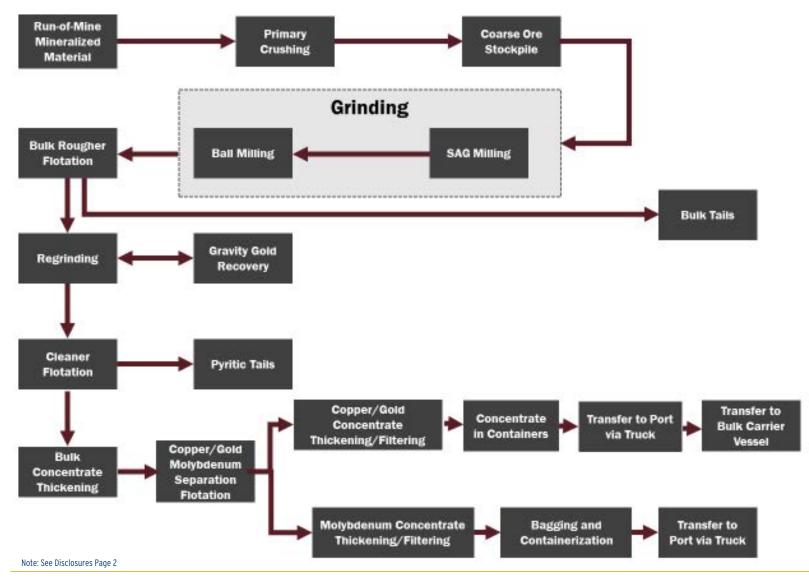
|                | FLOTATION RECOVERY TO CONCENTRATE |         |      |      |  |  |  |  |  |
|----------------|-----------------------------------|---------|------|------|--|--|--|--|--|
|                |                                   | MO CONC |      |      |  |  |  |  |  |
|                | CU                                | AU      | AG   | MO   |  |  |  |  |  |
| SUPERGENE      |                                   |         |      |      |  |  |  |  |  |
| SODIC POTASSIC | 74.7                              | 60.4    | 64.1 | 51.2 |  |  |  |  |  |
| ILLITE PYRITE  | 68.1                              | 43.9    | 64.1 | 62.6 |  |  |  |  |  |
| HYPOGENE       |                                   |         |      |      |  |  |  |  |  |
| ILLITE PYRITE  | 86.4                              | 43.9    | 64.1 | 73.2 |  |  |  |  |  |
| SODIC POTASSIC | 86.2                              | 60.4    | 64.1 | 76.6 |  |  |  |  |  |
| K SILICATE     | 90.3                              | 61.3    | 64.1 | 82.3 |  |  |  |  |  |
| QP             | 94.3                              | 65.0    | 64.1 | 80.1 |  |  |  |  |  |
| SERICITE       | 86.4                              | 39.2    | 64.1 | 73.2 |  |  |  |  |  |
| QSP            | 86.0                              | 31.6    | 64.1 | 82.5 |  |  |  |  |  |

- Domains defined by geometallurgical assessment
- Domain recoveries based on locked-cycle test results
- Results summarized to the median
- Assumes a 92.7% Mo separation efficiency



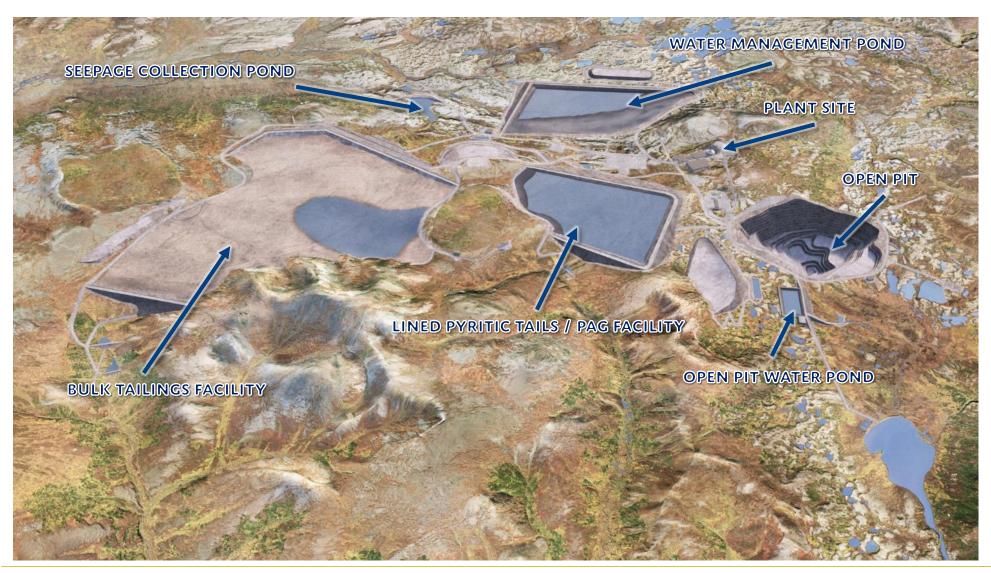


### PEBBLE CONVENTIONAL FROTH FLOTATION PROPOSED PROCESS FLOW SHEET





### PEBBLE PROPOSED MINE SITE GENERAL LAYOUT





### **PEBBLE EARTHQUAKE DESIGN**

### Alaska earthquakes

- Most active state in the U.S.
- Critical design consideration

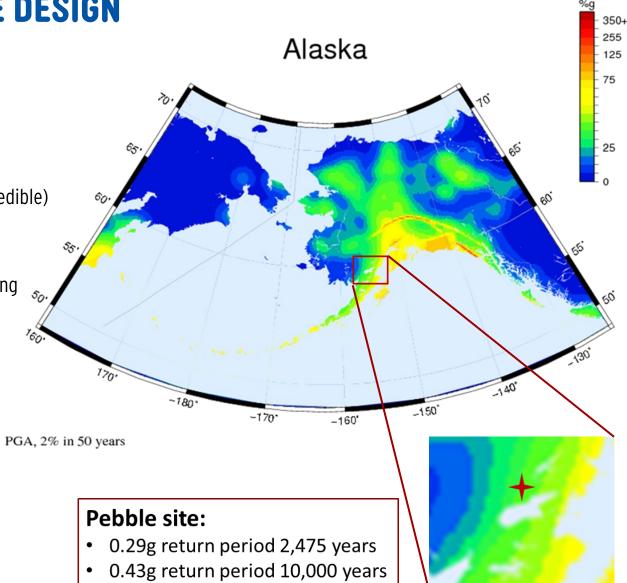
#### Earthquake design in two steps

Probability based on history

• Calculated worst case (maximum credible)

#### Probability

- Used USGS data
- Based on accelerations due to shaking
- Measured as percent of gravity (g)



Map derived from USGS Earthquakes Hazard Program. www.earthquake.usgs.gov/hazards/products/ak



### PEBBLE EARTHQUAKE DESIGN

- Maximum Credible Earthquake (MCE)
  - Evaluated all potential seismic sources in region
  - Selected 4 earthquakes
- 9.2 M Megathrust 0.16g
  - Repeat of 1964 event
- **8.0 M Intraslab 0.61g** 
  - Major event near port site
- 7.5 M Lake Clark Fault 0.57g
  - Complete rupture of closest known major fault to the site
- 6.5 M "floating" fault 0.56g
  - Unidentified fault immediately below the site
- Results
  - Used the Intraslab scenario with 0.61g as the MCE
  - Given the probability assessment, greater than 10,000 year return period

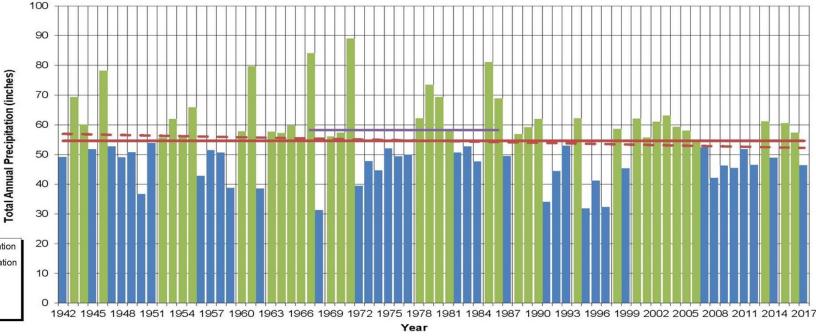


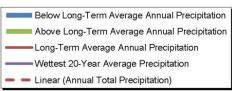


### **PEBBLE WATER MANAGEMENT**

- Water management is a key project component
  - Need to protect salmon spawning habitat
  - Very specific and demanding discharge criteria
- **Water balance developed using:** 
  - 11 years of site weather data
  - Stream gauges
  - 76 years of records from nearby communities
- Results
  - Mean annual precipitation 54.6 inches
  - Designs accommodate 98th percentile

- Tailings management safety
- Required for process operations







### **PEBBLE WATER MANAGEMENT**

#### Water management plan

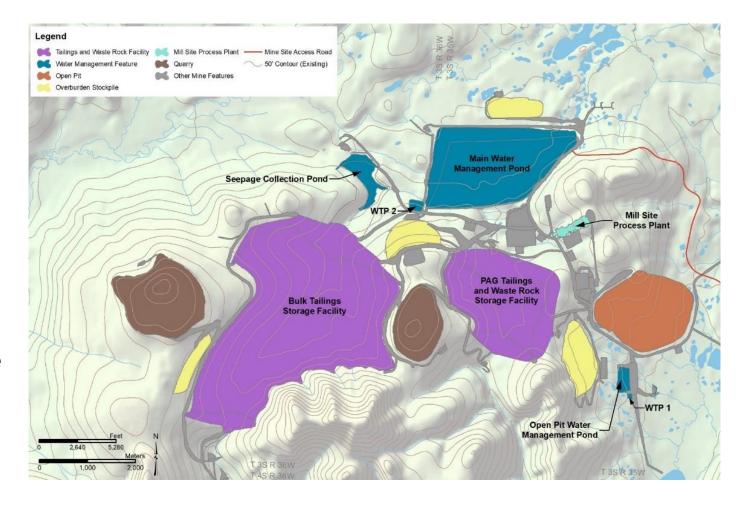
- Designed to manage full range of expected precipitation
- Minimize water storage in tailings facilities
- Meet or exceed discharge quality criteria

### Water management facilities

- Main Water Management Pond primary storage facility
- Seepage Collection Pond captures flow-through water from Bulk TSF
- Open Pit Water Management Pond

#### **Water treatment**

- Treatment Plant #1 treats open pit dewatering flow
- Treatment Plant #2 flow from TSFs and remainder of site
- Multiple trains for variable treatment rates to match conditions
- Discharge to the Koktuli South and North Forks and Upper Talarik



Note: See Disclosures Page 2



### **PEBBLE: TRANSPORTATION SYSTEM**





NORTH FERRY TERMINAL



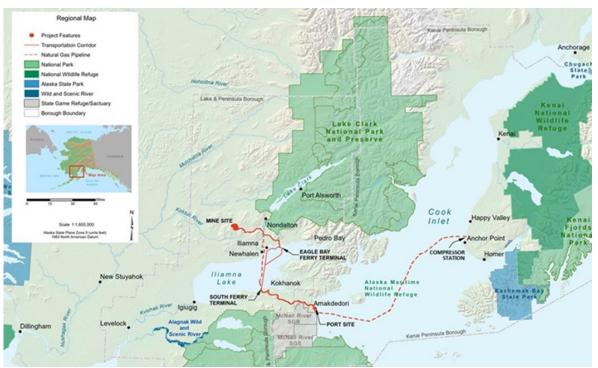
ICE BREAKING FERRY



SOUTH FERRY TERMINAL



### **PEBBLE: CONCENTRATE HAULAGE IN CONTAINERS**

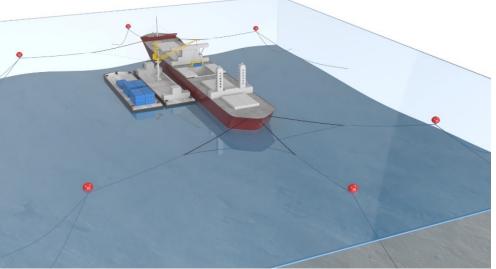


AMAKDEDORI PORT





**BULK CONTAINER LAYDOWN YARD** 



CONCENTRATE CONTAINER TRANSFER

**BULK CARRIER CONTAINER TRANSFER** 



### **PEBBLE PROPOSED POWER SUPPLY**

- 270 MW natural gas-fired power plant at mine site
  - Smaller power plant at port site
- 168 mile pipeline to connect to Kenai Peninsula
  - Sub-marine crossing of Cook Inlet
  - Sub-lake crossing of Iliamna Lake





Note: See Disclosures Page 2



### REFERENCES & SOURCE MATERIAL

#### **SOURCES FOR SLIDE 25**

TECK: https://www.teck.com/investors/reserves-&-resources/reserves-and-resources

• ANGLO AMERICAN: https://www.angloamerican.com/~/media/Files/A/Anglo-American-Group/PLC/investors/annual-reporting/2019/aa-ore-reserves-and-mineral-resources-2018.pdf

• FREEPORT MCMORAN: <a href="https://s22.q4cdn.com/529358580/files/doc\_financials/annual/FCX\_AR\_2018.pdf">https://s22.q4cdn.com/529358580/files/doc\_financials/annual/FCX\_AR\_2018.pdf</a>

NEWMONT: https://www.newmont.com/wp-content/uploads/2020/02/Newmont-Reports-2019-Reserves-and-Resources Final.pdf

ANGLOGOLD ASHANTI: http://www.aga-reports.com/18/download/AGA-RR18.pdf

BARRICK: https://barrick.g4cdn.com/788666289/files/doc financials/2019/g4/2019-Reserves-and-Resources.pdf

#### NOTES FOR COPPER PRODUCTION

USGS Annual Metal Report: <a href="https://prd-wret.s3-us-west-2.amazonaws.com/assets/palladium/production/s3fs-public/atoms/files/mcs-2019-copper.pdf">https://prd-wret.s3-us-west-2.amazonaws.com/assets/palladium/production/s3fs-public/atoms/files/mcs-2019-copper.pdf</a>

- https://www.teck.com/investors/reserves-&-resources/
- <a href="https://www.angloamerican.com/~/media/Files/A/Anglo-American-Group/PLC/investors/annual-reporting/2019/aa-ore-reserves-and-mineral-resources-2018.pdf">https://www.angloamerican.com/~/media/Files/A/Anglo-American-Group/PLC/investors/annual-reporting/2019/aa-ore-reserves-and-mineral-resources-2018.pdf</a>
- https://s22.q4cdn.com/529358580/files/doc financials/annual/FCX AR 2018.pdf

NI 43-101 TECHNICAL REPORT UPDATE, PEBBLE PROJECT AND PRELIMINARY ECONOMIC ASSESSMENT, ALASKA, USA, EFFECTIVE DATE AUGUST 21, 2023, AMENDED & RESTATED REPORT DATE SEPTEMBER 18, 2023

https://northerndynastyminerals.com/pebble-project/project-economics/

#### PEBBLE PROJECT EIS - FINAL ENVIRONMENTAL IMPACT STATEMENT, JULY 2020

• https://pebblepartnership.com/all-eis-documents





## THANK YOU

TSX: **NDM**NYSE AMERICAN: **NAK** 



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